



CENTRAL SIERRA
Continuum
of CARE

209-223-1485 x263
209-533-1397 x251
CentralSierraCoC.org

Amador, Calaveras, Mariposa and Tuolumne Counties

Working together to promote a community-wide commitment to the goal of ending homelessness in the Central Sierra Foothills

Statement of Agreement:

I, Alison Tudor _____ agree with the requirements as stipulated in this Request for Proposal.
Authorized Signer Name

I also agree with the Central Sierra Continuum of Care Strategic Action Plan and the local Homeless Action Plan for the County in which

I am applying for funding as evidenced by the need:

Current number of people experiencing homelessness in said County _____ 46 _____

Current number of people being served in existing programs in said County _____ 45 _____

Gap in services in said County: Connections Emergency Shelter, the only shelter program in Mariposa County, is able to house up to 40 people through its shelter program, but there is a need for additional emergency shelter. Further, there are very few permanent housing options for people to access after being a part of the shelter program. There is a need for additional low-income housing units and permanent supportive housing options. _____

Authorized Signature: Alison Tudor

Date: 08-26-2022



SECTION TWO

Narrative: (please type in the box your response(s)).

| PROPOSED USE OF FUNDS | Explanation of how funds will complement existing funds and close identified gaps |
|-----------------------|--|
| Interim Sheltering | <p>There are between 28-40 emergency shelter beds available in Mariposa County through Connections Emergency Shelter. The range is due to two of the housing options being 2 bed units that are too small for two individuals unless they are a couple. These units are also not accessible to those who have mobility issues. According to the most recent PIT count, Mariposa County has 19 unsheltered individuals in the County, though we know that number is much higher in reality. The shelter has a 9% vacancy in the summer and a 3% vacancy rate in the winter.</p> <p>15% of our residents from Connections move into permanent housing upon exit. Our Housing Navigator works really hard with our residents to find housing, but there is a severe lack of appropriate housing, now compounded by the large loss of residences due to the Oak Fire. Our Connections staff are a part of the County Housing Team, where a multidisciplinary group works together to find housing for our houseless community. Connections is a low-barrier, housing first shelter and we work hard to divert individuals to other housing options before coming into shelter.</p> |

If awarded, applicants MUST comply with the following: if you agree, initialing each box (electronic or in ink): **Initials**

| | |
|--|----|
| Housing First: All projects must provide housing and services that are Housing First compliant, per Health and Safety Code Section 5022.5(g), and delivered in a low barrier, trauma informed, and culturally responsive manner. Individuals and families assisted with these funds will not be required to receive treatment or perform any other prerequisite activities as a | AT |
|--|----|



| | |
|--|----|
| <p>condition for receiving shelter, housing, or other services for which these funds are used. Housing First will be adopted including outreach and emergency shelter, short-term interventions like rapid rehousing, and longer-term interventions like supportive housing.</p> | |
| <p>Prioritization: Applicants are strongly encouraged to prioritize the use of HHAP funds to assist people experiencing literal homelessness move into safe, stable housing, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites. HHAP funding should be housing-focused – either funding permanent housing interventions directly or, if used for shelter or street outreach, have clear pathways to connect people to permanent housing options.</p> | AT |
| <p>Youth Set Aside: All programs require use of at least ten percent (10%) of the allocation for services for homeless youth populations, which are defined as unaccompanied youth who are between 12 and 24 years old and experiencing homelessness. Funds spent under this provision must still also comply with the eligible use requirements above.</p> | AT |
| <p>Coordinated Entry System (CES) and Homeless Management Information System (HMIS): Awarded projects must participate in the CES and HMIS as required by the CSCoC.</p> | AT |
| <p>Administrative Costs: No more than seven percent (7%) of funding may be expended on administrative costs.</p> | AT |

Describe your partnership(s) with, or plans to use funding to increase partnership with local health, behavioral health, social services, and justice entities and with people with lived experiences of homelessness.

Connections Emergency Shelter will leverage these dollars to address the needs of our residents. Our team works closely with Mariposa County Health and Human Services Agency (HHSA); this partnership represents a successful public-private relationship. Connections is an active partner in the Mariposa County Housing Team who meet regularly to talk through housing options for Connections residents and to ensure appropriate referrals. Through this relationship, many Connections residents are able to establish



a relationship with HHSA that was not there before and access programs that they qualify for that will help them find stability in their lives.

Connections will continue to collaborate within the Central Sierra CoC through regular meetings and professional relationships. These meetings are a place to learn best practices and problem solve with other homeless service providers to ensure that residents are receiving the best services possible. Currently Connections staff are active in several sub-committees within the CoC.

As a part of the Alliance, Connections will continue to work closely with other programs of the Alliance that work with our homeless community. Connections coordinates with Mountain Crisis Services, a domestic violence provider, when there is a resident that needs domestic violence services. They will also work closely with Mariposa Heritage House, a day drop-in center, to ensure that residents receive the food, SUD supports, essential needs, or additional case management that they may need.

Connections staff actively participate in several community meetings to ensure our community partners are up to date on available resources, status updates, and needs. The Mariposa County Behavioral Health Board, Mariposa County Health and Wellness Coalition, Mariposa Abuse Prevention Committee, Homebase Peer Communities, and Mariposa County Community Advisory Committee to name a few.

Mariposa Probation and State Parole officers regularly collaborate with Connections on current and previously incarcerated individuals' need for temporary shelter as well as ongoing intense case management to increase housing opportunities and find stable housing.

The local health care district, John C. Fremont, coordinates their houseless patient's need for temporary shelter with staff ensuring a safe transition of houseless individuals to the shelter or other safe location as per the patient's discharge orders.

Describe specific actions you will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Demographic data provided by the U.S census was used to determine Mariposa County population, race, and ethnicity numbers. These numbers were compared to the race and ethnicity numbers provided by HUD in their CoC Analysis Tool: Race and Ethnicity. The determination of possible disparities among specific race or ethnic groups was further narrowed down by reviewing Connections



specific data on past and present client demographics. No large disparities were noted in the data. There was evidence of a 1% disparity for the American Indian and Alaska Native population as well as the Hispanic or Latino population.

We will soon be implementing a more targeted outreach with help from our community partners who serve these populations. English flyers are being translated into Spanish. Both will be provided to community partners and posted at Post Offices and other areas in the community where homeless or at risk of becoming homeless individuals may congregate or utilize services.

For our American Indian population, we have partnered with the American Indian Council of Mariposa County to provide information to trusted messengers in the council for targeted outreach of tribal members who may wish for further services. Newspaper articles and targeted flyers created by the trusted messengers will be utilized to reach this targeted population who otherwise would not be receptive to our services. Quarterly meetings with trusted messengers are used to evaluate the success and needs of outreach and any new barriers.

Describe how you will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

The work of Connections Emergency Shelter helps move people who are experiencing homelessness into permanent housing as quickly as possible. Connections focuses on intense case management; we see the emergency shelter as a stepping stone toward stability, not an end or as part of the cycle of homelessness. Staff work to build relationships with each resident to better understand who they are and what their needs are. Staff then work with Mariposa County Health and Human Services and other community partners to determine if there are any programs that the resident qualifies for or if there are any housing opportunities they can be connected to. From there, Case Managers and Housing Navigators work with the resident to find a safe, stable home.

Connections staff have seen a lot of success in housing residents through this collaborative approach. In the last fiscal year, 147 residents have been housed at Connections and 22 have found stable housing, 15% of all residents. This is an amazing success due to the severe shortage of housing in the Mariposa community.

Additionally, Connections continues their work with residents when they move into housing; Case managers and Housing Navigators provide after-care services to former residents to ensure their success in their new living situation. This is done through regular check-ins and they provide any advocacy they may need to be successful, ensuring they do not transition back to homelessness.



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Connections works help individuals reduce the length of time that they remain homeless. This is accomplished by providing a low-barrier emergency shelter with intensive case management. Residents that come to stay at Connections may be chronically homeless, recently homeless, or somewhere in between. Case managers work with each individual in their unique situation to determine how to help them enter stable, permanent housing rather than exit back to homelessness. This work is highly collaborative with County partners, and everyone is determined to help each individual find stability in their lives and housing situation.

Connections staff work with residents to help them gain or increase employment or cash income. Connections staff work closely with Mother Lode Job Training to help residents receive the job training that they need to gain employment. Similarly, Connections staff work closely with Mariposa County Health and Human Services to ensure that individuals that qualify for cash aid are receiving this benefit. Connections staff regularly meet with community members through relationships forged in community meetings and social media, who are looking for people to employ. We recognize that income is vital in achieving stability and staff work diligently with residents to help them find ways to increase their income.

Connections staff work with residents to exit to and retain permanent housing. Each individual that is managed for housing services is encouraged to attend our collaborative Tenant Education Workshop, facilitated by Connections and Mariposa Heritage House staff. The goal for each graduate of the Tenant Education Workshop to become better tenants and increase their ability to be accepted by reluctant landlords. Also, through case management and housing navigation, staff work to determine specific housing needs for residents. Once housing is found, they continue their work with residents through the aftercare program. Case Managers keep in close contact with former Connections residents to help them stay successfully housed.

Connections will further the goals of Mariposa County through both outreach and landlord engagement. On a weekly basis, Connections staff, with other community partners, visit homeless encampments throughout Mariposa. Staff are able to notify individuals of the different service options available to them and begin to build relationships. Many of these individuals are not ready to become a resident of Connections, but staff are able to begin helping them through case management. Due to the lack of housing in Mariposa County, we know that landlord engagement is necessary to find housing for our residents. The Housing Navigator consistently connects with landlords to educate, alleviate concerns, and establish new partnerships.

SECTION THREE



Please complete OUTCOMES for all that apply to this request for funding:

| GOAL | OUTCOME |
|--|---|
| <p>1.Reducing the number of persons experiencing homelessness a: Annual number of people accessing services who are experiencing homelessness b: Daily estimate of number of people experiencing unsheltered homelessness We anticipate an increase in our houseless population due to the Oak Fire.</p> | <p>Reduced by: a. 0 b. 0</p> |
| <p>2.Reduce the number of people who become homeless for the first time</p> | <p>Reduced by: 2</p> |
| <p>3.Increasing the number of people exiting homelessness into permanent housing</p> | <p>Increased by: 17</p> |
| <p>4.Reducing the length of time persons remain homeless – number of days Due to the recent reduction in housing due to the Oak Fire, permanent housing placements are going to become more difficult</p> | <p>Reduced by:0</p> |
| <p>5.Reducing the number of persons who return to homelessness after exiting homelessness</p> | <p>Reduced by: 12%</p> |
| <p>6.Increasing successful placements from street outreach – to emergency, interim, or permanent housing</p> | <p>Increased by: 3</p> |

SECTION FOUR



Describe how this project will be sustained in the future:

Over the last eight years, the budget of the Alliance has grown from \$1.5M to over \$5M and staffing has increased from about 25 people to over 90 people. This growth is due to attaining new funding sources and a clear vision for that growth. The Alliance is committed to the continued diversification of funding for Connections Emergency Shelter. As the program continues to develop, we are looking toward the future to determine the best approaches to enact and then to find funding to match these plans. Diversification of funding is one of the best ways to ensure sustainability, so the Alliance's grant writing team is regularly looking for new funding sources to support the work of Connections. In the last year alone, additional funding has been awarded through the California Department of Housing and Community Development.

Additionally, as the program becomes more established, community support will be essential to sustainability. In its first years, Connections has spent a lot of time building relationships with community partners, residents, and businesses in the town of Mariposa and navigating COVID. Connections residents are all trained in the Good Neighbor policy and some actively volunteer in community services such as the Mariposa County Senior Center located within walking distance to the shelter. This is an important way to build the needed support for Connections that will lead to in-kind and financial support. As the pandemic restrictions lift, Connections will begin to branch out and host formal fundraisers to support their work, which will add to the sustainability of the program. Outreach in the form of social media posts and community meetings promote community engagement in the needs of the shelter, both physically and financially.

Describe your management and past experience with similar projects:

The Alliance for Community Transformations was established in 1991 as a small non-profit working with victims of domestic and sexual violence. Since this time, the Alliance has offered emergency shelter to individuals in the Mariposa Area. In 2008, the scope of the Alliance began to expand to meet the needs in our community and grew from one program to six by 2019. The six programs under the umbrella of the Alliance are as follows:

- Mountain Crisis Services in Mariposa County: serving victims of domestic violence, sexual assault, and human trafficking through both office-based services, emergency shelter, and transitional housing.
- Valley Crisis Center in Merced County: serving victims of domestic violence, sexual assault, and human trafficking through both office-based services, emergency shelter, and transitional housing.
- Ethos Youth Center in Mariposa County: a youth center working with at-risk youth providing a variety of services.



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- Mariposa Heritage House in Mariposa County: a drop-in center for our homeless community and those struggling with Substance Use Disorder. A variety of services are offered including counseling, housing navigation, meals, showers, and case management.
- Court Appointed Special Advocates of Mariposa: advocacy for youth in the dependency and delinquency systems.
- Connections Emergency Shelter: founded in 2019, Connections provides emergency shelter, case management, and housing navigation to our homeless community.

The Alliance is an established non-profit with 31 years of experience managing local, state, and federal dollars. With a budget over \$5 million dollars, the Alliance has the experience to manage grant sources and meet grant requirements. The Alliance is audited every year and there has never been an audit finding.

While Connections Emergency Shelter has been operating for less than three years, the Alliance has 31 years of experience in operating emergency shelters and transitional housing. Additionally, through Mariposa Heritage House, we have been serving our homeless community for over eight years, thus have established relationships and reputation within this community. In August of 2022, the Alliance will open yet another shelter program in Merced County to house victims of Human Trafficking.

Financial Information: has your organization done an organization audit to meet federal, state or local requirements **Yes** **No**

If yes: Provide date and type of most recent audit. If there are unresolved findings, list them and provide a brief narrative as to how they will be resolved and by what date: An independent audit was conducted for the fiscal year 20-21 and was finalized in February 2022. There were no findings.

If no: Provide information regarding conducting an audit after the first year if awarded, or obtain a letter of support from a CSCoC member in good standing that will include your HHAP funding in their audit process.

| | | |
|---|---|--|
| HHAP Round 3 Budget Section Five | Name of Organization: Alliance for Community | County for Funding Request: Mariposa County |
|---|---|--|



| | | Transformations | | | | | |
|--|--|------------------------|----------|----------|----------|----------|-----------------|
| Eligible Use Category | | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total all years |
| Rapid Rehousing | | | | | | | |
| Youth Set Aside | | | | | | | |
| Operating Subsidies | | | | | | | |
| Youth Set Aside | | | | | | | |
| Street Outreach | | | | | | | |
| Youth Set Aside | | | | | | | |
| Services Coordination | | | | | | | |
| Youth Set Aside | | | | | | | |
| Systems Support | | | | | | | |
| Youth Set Aside | | | | | | | |
| Delivery of Permanent Housing | | | | | | | |
| Youth Set Aside | | | | | | | |
| Prevention and Shelter Diversion | | | | | | | |
| Youth Set Aside | | | | | | | |
| Interim Shelter | | | | 50048.57 | 69766.8 | 70624.28 | 190439.73 |
| Youth Set Aside | | | 6813.08 | | 6866.19 | 6841.43 | 20520.70 |
| Shelter Improvements to Lower Barriers and Increase Privacy | | | | | | | |
| Youth Set Aside | | | | | | | |
| Administration | | | 476.92 | 3503.40 | 5364.31 | 5422.60 | 14767.23 |
| Total | | | | | | | 225727.66 |



| | | | | | | |
|-----------------------|--|---------|--|---------|---------|----------|
| Total Youth Set Aside | | 6813.08 | | 6866.19 | 6841.43 | 20520.70 |
|-----------------------|--|---------|--|---------|---------|----------|

Budget Narrative: Provide a narrative of each budget line item including the amount and information regarding salaries and/or details of how funds will be used to achieve the Outcomes identified in your proposal:

Fiscal Year 22/23

Interim Sheltering Youth Set Aside: Funds will be used to provide support to youth who are homeless in the Mariposa Community.

Average cost per year of an Outreach Program Specialist is \$40,752 x 16.718394% of their time spent providing support to homeless youth in need of shelter = \$6,813.08

Administrative Costs: Funds will be used to cover core administrative expenses including insurance, human resources, payroll, accounts payable, grant management, etc. Costs are allocated to the indirect/administrative line only up to the allowable amount. Allocation is determined by each grant paying its fair share of the full cost of allowable expenses based on the percentage the grant budget makes of the overall program budget, up to allowable amounts.

Administrative costs for Connections Emergency Shelter: \$87,831 x 1.041428% (percentage that HHAP Round 3 is of Connection's total budget) = \$914.69 (charging less: \$476.92)

Fiscal Year 23/24

Interim Sheltering: Funds will be used to provide support to homeless adults in need of shelter or residing at Connections Emergency Shelter in Mariposa.

Average cost per year of a Program Specialist is \$43,197 x 3 staff x 38.6204057% of their time spent providing support to homeless adults in need of shelter = \$50,048.57

Administrative Costs: Funds will be used to cover core administrative expenses including insurance, human resources, payroll, accounts payable, grant management, etc. Costs are allocated to the indirect/administrative line only up to the allowable amount. Allocation is determined by each grant paying its fair share of the full cost of allowable expenses based on the percentage the grant budget makes of the overall program budget, up to allowable amounts.



Administrative costs for Connections Emergency Shelter: $\$96,614 \times 6.954801\%$ (percentage that HHAP Round 3 is of Connection's total budget) = $\$6,719.32$ (charging less: $\$3,503.40$)

Fiscal Year 24/25

Interim Sheltering: Funds will be used to provide support to homeless adults in need of shelter or residing at Connections Emergency Shelter in Mariposa. Funds will also be used for rent for Connections Emergency Shelter.

Average cost per year of a Program Specialist is $\$45,789 \times 3$ staff $\times 18.217097\%$ of their time spent providing support to homeless adults in need of shelter = $\$25,024.28$

Rent: $\$2,942.60 \times 1$ month + $\$3,800 \times 11$ months = $\$44,742.60$

Interim Sheltering Youth Set Aside: Funds will be used to provide support to youth who are homeless in the Mariposa Community.

Average cost per year of an Outreach Program Specialist is $\$45,789 \times 14.9952783\%$ of their time spent providing support to homeless youth in need of shelter = $\$6,866.19$

Administrative Costs: Funds will be used to cover core administrative expenses including insurance, human resources, payroll, accounts payable, grant management, etc. Costs are allocated to the indirect/administrative line only up to the allowable amount. Allocation is determined by each grant paying its fair share of the full cost of allowable expenses based on the percentage the grant budget makes of the overall program budget, up to allowable amounts.

Administrative costs for Connections Emergency Shelter: $\$106,275 \times 9.680919\%$ (percentage that HHAP Round 3 is of Connection's total budget) = $\$10,288$ (charging less: $\$5,364.31$)

Fiscal Year 25/26

Interim Sheltering: Funds will be used to provide support to homeless adults in need of shelter or residing at Connections Emergency Shelter in Mariposa. Funds will also be used for rent for Connections Emergency Shelter.

Average cost per year of a Program Specialist is $\$48,536 \times 3$ staff $\times 17.186061\%$ of their time spent providing support to homeless adults in need of shelter = $\$25,024.28$

Rent: $\$3,800 \times 12$ months = $\$45,600$

Interim Sheltering Youth Set Aside: Funds will be used to provide support to youth who are homeless in the Mariposa Community.



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Average cost per year of an Outreach Program Specialist is \$48,536 x 14.0955744% of their time spent providing support to homeless youth in need of shelter = \$6,841.43

Administrative Costs: Funds will be used to cover core administrative expenses including insurance, human resources, payroll, accounts payable, grant management, etc. Costs are allocated to the indirect/administrative line only up to the allowable amount. Allocation is determined by each grant paying its fair share of the full cost of allowable expenses based on the percentage the grant budget makes of the overall program budget, up to allowable amounts.

Administrative costs for Connections Emergency Shelter: \$116,903 x 8.896459% (percentage that HHAP Round 3 is of Connection's total budget) = \$10,400 (charging less: \$5,422.60)



Certifications

The following certification **must** be completed and **signed by an authorized agency representative** to be further considered for HHAP program funding.

The undersigned agency hereby certifies that:

- a. The information contained herein and in the attached is complete and accurate. No material information has been omitted, including financial information.¹
- b. The agency certifies to the best of its knowledge and belief that its principals are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal debarment or agency.
- c. The agency shall comply with all federal and County policies and reporting requirements applicable to the HHAP program as appropriate for the funding if received.
- d. If HHAP funds are approved in the requested amount, then to the best of your knowledge, sufficient funds will be available to complete the project as proposed.
- e. The agency certifies that the funded program will participate in the CSCoC approved CES and HMIS system.

| | |
|---|-----------------------------------|
| Alliance for Community Transformations | |
| Name of Agency | |
| Alison Tudor, Executive Director | |
| Typed Name and Title of Agency Official | |
| <i>Alison Tudor</i> | 08-26-2022 |
| Agency Official's Signature | Date of Signature |
| 209.742.6456 | alison@alliance4you.org |
| Phone Number of Agency Official | E-Mail Address of Agency Official |

¹ U.S. Code, Title 31, Section 3729, False Claims, provides a civil penalty of not less than \$5,000 and not more than \$10,000, plus 3 times the amount of damages for any person who knowingly presents, or causes to be presented, a false or fraudulent claim; or who knowingly makes, or caused to be used, a false record or statement; or conspires to defraud the Government by getting a false or fraudulent claim allowed or paid. HUD will prosecute false claims and statements and conviction may result in criminal and/or civil penalties. (18 U.S.C. 1001, 1010, 1012; 31 U.S.C. 3729, 3802.)



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APPEAL PROCESS

The applicant shall make a written request to the CSCoC Governing Board, setting forth, in detail, the specific grounds for challenging the CSCoC Governing Board's decision to deny funding. The appeal shall be filed within 10 business days following the date of the written notification from the CSCoC Governing Board that the applicant's proposal has not been awarded funding, or not awarded the amount in their application.

An appeal regarding the CSCoC's decision to reject a proposal or award shall contain the following items:

1. Identification of the RFP (i.e. title and/or service description and issue date);
2. The specific grounds for challenging the rejection or intended contract award, including all arguments, materials and/or other documentation that may support the protester's position that the contract award should be rescinded; and
3. A statement as to whether the protesting applicant requests an opportunity for oral presentation and the reason(s) for the request.

Once the Governing Board has received the written appeal with all required documentation, the Governing Board may place on their next regular meeting Agenda the item to discuss – uphold original decision – or - rescind original decision. If original decision is upheld no further action is required. If decision is to rescind original decision, award will be revised and approved at the next Governing Board meeting following the decision to rescind. Funding awarded affected by the appeal process will be on hold until such time as a final decision is made.



CSCoC CA-526 Homeless Housing, Prevention & Assistance Program Priorities

- 1) **Low Barrier Emergency Shelter:** Providing low barrier access to emergency shelter. Low barrier access means the expectations placed on shelter guests should be minimal, transparent, and reasonable. Intake, screening, and assessment processes should reflect the CSCoC's Housing First orientation to helping everyone seeking shelter and assistance connect as quickly as possible with permanent housing. Low barrier shelters accommodate partners, pets and possessions of persons seeking shelter. More information may be found at:
<https://www.usich.gov/solutions/crisis-response/emergency-shelter/>
- 2) **Coordinated Entry:** Coverage of full geography of CSCoC to promote access to shelter and housing resources with the utilization of HMIS. Coverage of full geography of the CSCoC means that all funded programs within the full geographic coverage of the CSCoC is required to participant in Coordinated Entry.
- 3) **Street Outreach:** Dedicated street outreach to connect with unsheltered persons including persons in homeless encampments. Goals should be to connect persons to shelter, housing and other resources. Priority need for outreach that covers all parts of the county with evening and weekend hours.
- 4) **Housing Locators:** Dedicated staff to identify housing opportunities including engaging landlords and housing partners and providing the link between housing providers and service providers. Programs must integrate into the larger service system bringing available units to the coordinated entry system.
- 5) **Housing Navigators:** Dedicated service providers to serve as case managers focused on housing needs from the time a person enters through the coordinated entry system until they are connected with a housing resource. These service providers assist with collecting eligibility documentation, applying for eligible housing programs, linking to shelter, employment and other resources.



- 6) **Homeless Prevention & Diversion:** Program to provide flexible financial assistance to prevent individuals and families from becoming homeless including services that divert individuals and families from the homeless service system through a variety of problem-solving solutions.
- 7) **Supportive Services for Permanent Supportive Housing Programs:** housing-focused, engaging services focused on helping tenants remain housed and linking to desired programs and services to support housing retention. Services should be designed to support the most vulnerable households in achieving their housing goals. Proposals will be accepted for expansion of services in existing programs that need additional service capacity and new programs including voucher programs and project-based housing.
- 8) **Permanent Supportive Housing Programs:** New supportive housing programs to serve chronically homeless adults. Referrals will come through the coordinated entry prioritization process.
- 9) **Flexible housing subsidies/rental assistance** including **Master Leasing** and **Rapid Re-Housing** assistance. Master leasing program should include property management and supportive services assistance to pair with supportive housing vouchers including VASH. Rapid Re-Housing program proposals should include ability to expand capacity and provide longer/deeper financial subsidies to serve the most vulnerable individuals and families.



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**Watch for Frequently Asked Questions
On the CSCoC Website: centralsierracoc.org**

**Other questions: PJ Davis, CSCoC Coordinator
pjdavis47@yahoo.com**